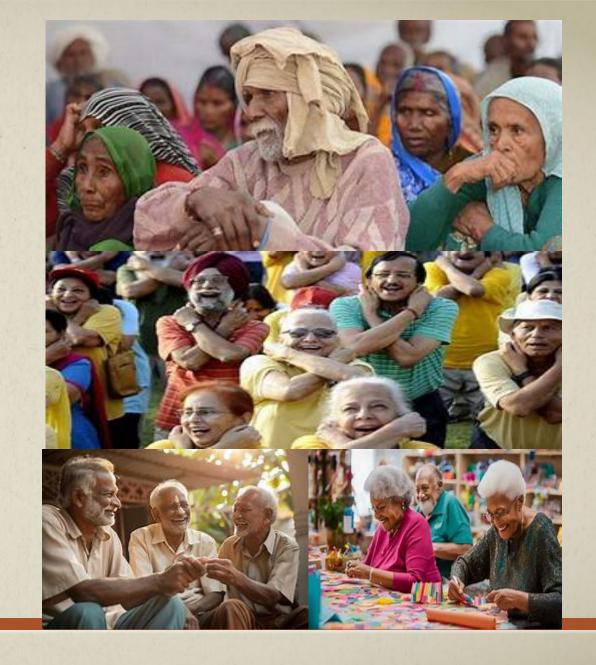
AGEING - INDIA

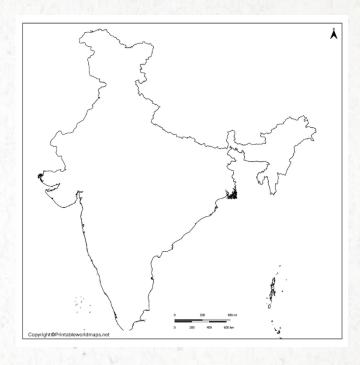
MANSUR DALAL

CHAIR – COMMONAGE FOUNDER AND CHAIR EMERITUS - ASLI (ASSOCIATION OF SENIOR LIVING INDIA)

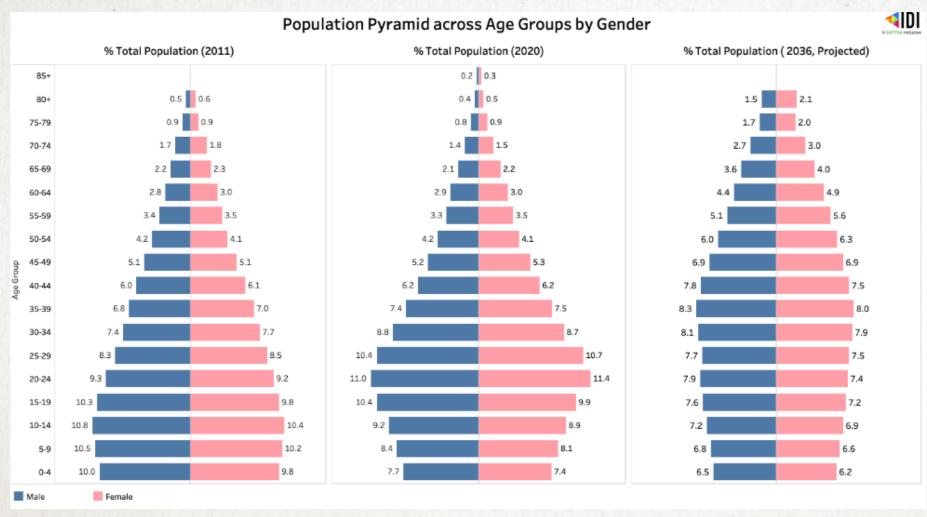


CHALLENGES AND OPPORTUNITIES

- Demographic Shifts
- Governance Framework
- Actionable way forward
- Business opportunities

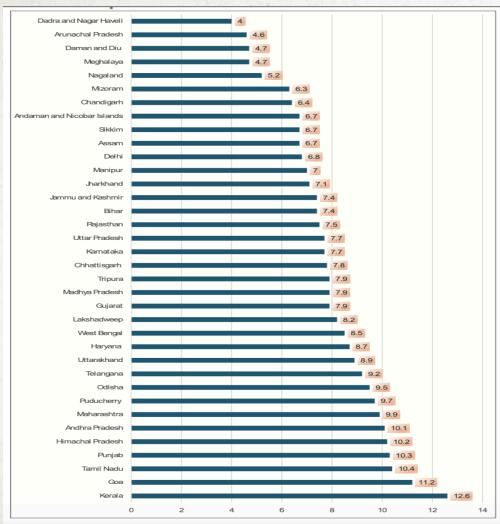


DEMOGRAPHICS



Demographic Transition in India and Ageing

INDIA'S ELDERLY POPULATION



Note. Adapted from Census of India, 2011

STATUS AND TRENDS IN POPULATION AGEING IN INDIA

- Currently India has 149 Million seniors, which account for 10.5% of the total population.
- By 2050, the share of elderly persons in India will increase to 347 Million seniors, translating to 20.8% of the total population.

Adapted from "Elderly in India," by NSO (2021).

National Statistical Office, Ministry of Statistics & Programme Implementation, Government of India,

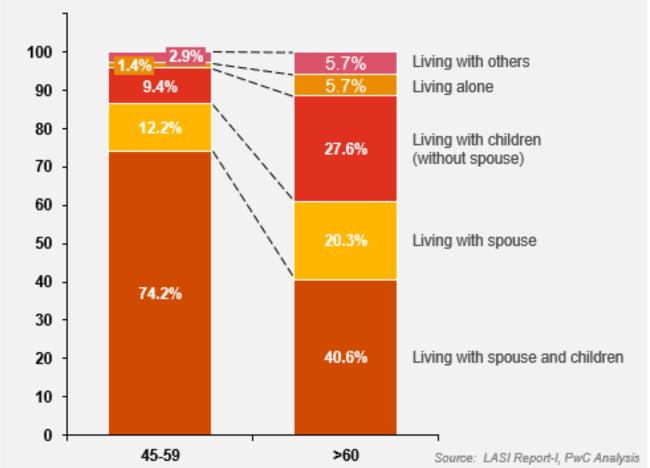
INDIA'S ELDERLY POPULATION CHALLENGES AND SOCIAL REALITIES

\$	Social security		Climate change	Ageism
*	Rural-urban disparities		Food security and nutrition	Health
	The feminisation of ageing population	M	Functional Limitations	Mental health

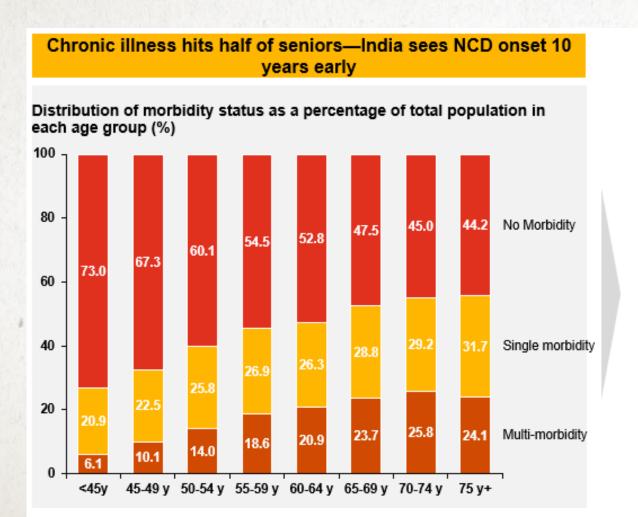
INDIA'S ELDERLY POPULATION SOCIAL REALITIES

With families shrinking, 60% of elderly live with spouse, alone, or depend on others

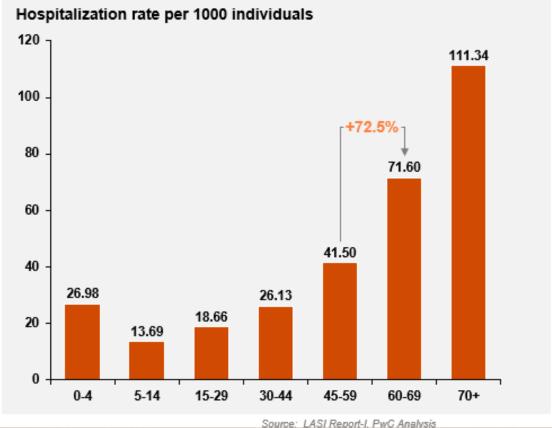




INDIA'S ELDERLY POPULATION **SOCIAL REALITIES**



Hospitalization rates among elderly almost double those of younger Indians



GOVERNANCE FRAMEWORK

Social impact:

Hindu Adoption and Maintenance Act, 1956

Allows elderly parents to claim maintenance from their children

Criminal Procedure Code (Section 125)

Provides legal remedy for parents to seek maintenance through court

Income Tax Act (Sections 88-B, 88-D & 88-DDB)

Gives tax benefits and rebates to senior citizens

NALSA (Legal Services to Senior Citizens) Scheme, 2016

Ensures free legal aid and services for senior citizens

Senior Citizen Welfare Fund, 2016

Utilizes unclaimed deposits to support welfare of the elderly

- Constitutional Guarantees
- Legislative Framework
- As per LASI data, only 12% of the elderly population is aware of the Maintenance and Welfare of Parents and Senior Citizens Act, 2007.

GOVERNANCE FRAMEWORK

Policy Initiatives

Pension schemes



National Programme for Health Care of the Elderly



National Health Mission (NHM)



Integrated Programme for Senior Citizens(IPsC)



Longitudinal Ageing Study in India (LASI)



Indira Gandhi National Old Age Pension Scheme (IGNOAPS)



Indira Gandhi National Disability Pension Scheme (IGNDPS)



Indira Gandhi National Widow Pension Scheme (IGNWPS)



Atal Pension Yojana (2015)



Pradhan Mantri Vaya Vandana Yojana (PMVVY)



Pradhan Mantri Suraksha Bima Yojana (PMSBY)

GOVERNANCE FRAMEWORKHealth Insurance / Financial Assistance / Physical infrastructure

0	Employment/Entrepre neurship Opportunities		Vayo Mitra Ayush Geriatric Healthcare Services		Pradhan Mantri Awas Yojana
	Integrated Programme for Senior Citizens (IPSrC)	Y	Ayurswasthya Yojana	ACCESSIBLE INDIA CAMPAIGN	Accessible India Campaign
क्र	Rashtriya Vayoshree Yojana (RVY)		Annapurna Scheme	(A)	Elder line
(1)	Ayushman Bharat Jan Arogya Mandir		Antodaya Anna Yojana		

ACTIONABLE SOLUTIONS CREATE A SEPARATE MINISTRY FOR AGEING.

AT 149 MILLION SENIORS, SPREAD ACROSS 28 STATES AND 8 U.T, WITH DIVERSE CULTURE, LANGUAGE AND ETHNICITY, INDIA NEEDS A

DISTINCT MINISTERIAL SUPPORT AT THE FEDERAL AND STATE LEVELS.

AN IMPORTANT 20% (BY 2050) OF THE POPULATION CANNOT BE CLUBBED WITH OTHER MINISTRIES.



SHARED RESPONSIBILITIES PUBLIC-PRIVATE PARTNERSHIP AND INDUSTRY BODIES



Encourage and positively promote partnerships between governments, non-profits and private enterprises to foster collective action to cater to the diverse needs of senior citizens.



Engage with Industry bodies Like ASLI and other civil societies for a more on the ground feedback.



Boost innovations in Tech assisted care, smart devices and apps on healthy ageing and social engagements.



Create a universal tech platform for digital transfer of best practices across the Elder world.

QUALITATIVE FOCUS

Healthy Ageing/ Blue Zones:	Encourage elders to participate in the workforce and to foster entrepreneurship
Nutrition	Security from financial fraud
Mental Health	Tax exemption
Role of Ayurveda and other traditional health remedies	Reverse mortgage
Health Insurance Coverage	Standards and regulations
	Nutrition Mental Health Role of Ayurveda and other traditional health remedies

AGE-FRIENDLY AND SOCIAL ENVIRONMENTS

	Physical environment	$\overline{\bigcirc}$	Law enforcement
	Housing adaptations	CAN DESCRIPTION OF THE PROPERTY OF THE PROPERT	Training of healthcare professionals
e constant	Opportunities for meaningful engagement	*	Foster value-based education on the rights of the elderly
	Promote opportunities for meaningful engagement		

COMMUNITY, TRAINING AND CARE NETWORKS



Structure universal modules for Training and orientation of Elder care workforce



Encourage focused training Institutes only for Elder care



Adopt **ELDER** care model: **E**ducate- **L**earn- **D**emonstrate- **E**arn- **R**eturn.

Capacity Building in Care Services



Assisted living



Long-term care



Rehabilitative care



Palliative care



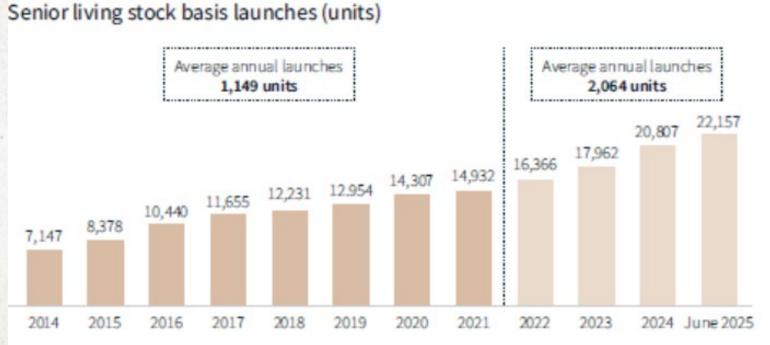
Respite care and Day Care



Memory care

The "Business" of **Senior Living and Care Sector in India**. An Idea whose time has come!

The unlocking of a USD 8 billion opportunity



As of June 2025, the total organized supply across the country stands at 22,157 units.

Demand is highest from Tier 1 and Tier 2 cities.

41 Million seniors reside in urban areas.

Low market penetration signals substantial growth potential for senior living in India



National penetration rate for organized senior living remains low at ~1.4% of the addressable market.

Compared to mature markets like the US (~6-7%) or New Zealand (~14-15%),

India expected to grow at 2.5% by 2030.

Customer Segment

- Aspirational well-heeled empty nester couple / singles, Part of peer group of like-minded / similar social strata.
- Willing to pay premium for good project design, services and brand.
- Aging retiree facing early or advanced signs of constant health monitoring.
- Non-Resident coming back to roots / retire and live balance years in India, while wanting to absolve second generation from care giving and still be connected.
- Values professional care environment and appreciates long term healthcare facilities, wellness, rehabilitation & recuperation all under one roof.

Four pivotal trends set to redefine the senior living landscape

Technology as a core differentiator

Operational excellence

The rise of intergenerational communities

Sustainability and wellness-centric design

A market at a crossroads

India's current market structure is heavily skewed towards the outright sale (freehold) model, which accounts for more than 85% of the organized inventory in India.

As against:

USA & Canada: Rental model, where senior living is treated as an operational real estate asset class.

UK, Australia & New Zealand: leasehold / deferred management fee model, a progressive hybrid model of long-term lease, with a Deferred Management Fee (DMF)- Payable on exit.

Future Road map for India

The leasehold/DMF model presents the most pragmatic evolutionary path. It provides a middle ground that can attract traditional developers while building a foundation for the long-term, service-driven operational models.

Enhanced affordability: Lowering the high-entry barrier of an outright purchase makes senior living accessible to a much wider demographic.

Flexibility for seniors: Residents are not locked into a real estate asset and can adapt their living arrangements as their health and financial needs change.

Sustainable revenue: For operators and long-term investors, these models create stable, annuity-like revenue streams from monthly fees and services, aligning business interests with resident well-being.

THANK YOU